

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION**

In re:	§	
	§	Chapter 11
	§	
STEWARD HEALTH CARE SYSTEM, LLC	§	Case No. 24-90213 (CML)
<i>et al.</i> , ¹	§	(Jointly Administered)
	§	
Debtors.	§	
	§	

**JOINDER OF NOVO HEALTH SERVICES, LLC
IN THE SUBSTANCE OF THE MOTION OF MORRISON MANAGEMENT
SPECIALISTS, INC. AND COMPASS GROUP USA, INC., BY AND THROUGH ITS
SUBSIDIARY CROTHALL HEALTHCARE, INC., FOR ENTRY OF AN ORDER
ENFORCING THE HSA SALE ORDER AND COMPELLING THE HSA BUYERS TO
COMPLY WITH THEIR OBLIGATIONS THEREUNDER AND MOTION TO COMPEL
TURNOVER OF LINENS IN THE POSSESSION OF HSA
(Relates to Docket No. 3731)**

This motion seeks an order that may adversely affect you. If you oppose the motion, you should immediately contact the moving party to resolve the dispute. If you and the moving party cannot agree, you must file a response and send a copy to the moving party. You must file and serve your response within 21-days of the date this was served on you. Your response must state why the motion should not be granted. If you do not file a timely response, the relief may be granted without further notice to you. If you oppose the motion and have not reached an agreement, you must attend the hearing. Unless the parties agree otherwise, the court may consider evidence at the hearing and may decide the motion at the hearing.

Represented parties should act through their attorney.

Novo Healthcare Services, LLC (“Novo”) hereby submits this *Joinder of Novo Health Services, LLC in the Substance of the Motion of Morrison Management Specialists, Inc. and Compass Group USA, Inc., by and through its subsidiary Crothall Healthcare, Inc., for Entry of an Order Enforcing the HSA Sale Order and Compelling the HSA Buyers to Comply with Their*

¹ A complete list of the Debtors in these Chapter 11 cases may be obtained on the website of the Debtors’ proposed claims and noticing agent at <https://restructuring.ra.kroll.com/Steward>. The Debtors’ service address for these Chapter 11 cases is 1900 N. Pearl Street, Suite 2400, Dallas, Texas 75201.

Obligations Thereunder and Motion to Compel Turnover of Linens in the Possession of HSA (the “**Joinder and Motion**”), seeking an order substantially in the form of the proposed order (the “**Order**”) attached hereto as **Exhibit A**, compelling Healthcare System of America-Florida LLC (“**HSA**”) to immediately pay all amounts due and owing to Novo for services rendered since the Transition Time (as defined herein), and immediately to turn over any and all linens leased pursuant to the Novo Agreement (as defined herein) back to Novo, and sanction HSA for damages caused to Novo by their unlawful refusal to return the leased linens, including but not limited to the replacement cost of the linens and the business interruption caused. In support of the Joinder and Motion, Novo states as follows:

JURISDICTION AND VENUE

1. The United States Bankruptcy Court for the Southern District of Texas (the “**Court**”) has jurisdiction to consider the Joinder and Motion pursuant to 28 U.S.C. sections 157 and 1334 and the HSA Sale Order (as defined herein). This matter is a core proceeding within the meaning of 28 U.S.C. section 157(b)(2). Venue is proper in this District pursuant to 28 U.S.C. sections 1408 and 1409.

2. The statutory and other predicates for relief sought herein are section 105(a) of title 11 of the United States Code, 11 U.S.C. section 101, *et seq.* (the “**Bankruptcy Code**”) and this Court’s authority to enforce its orders.

BACKGROUND

3. On May 6, 2024 (the “**Petition Date**”), the above-captioned debtors and debtors-in-possession (the “**Debtors**”) filed voluntary petitions for relief under chapter 11 of Bankruptcy Code in this Court.

4. As of the Petition Date, Steward Health Care System, LLC (“**Steward**”), one of the Debtors, and Novo were parties to that certain Purchaser Services Agreement (the “**Novo Agreement**”) dated November 15, 2021 (as amended), pursuant to which Novo provided laundry and linen services to certain hospitals operated by the Debtors located in Florida, Pennsylvania, and Ohio. A copy of the Novo Agreement is attached hereto as **Exhibit B**. Critically, the linens used pursuant to the Novo Agreement are leased to the hospitals, and the linens are owned by Novo.

5. Among the hospitals Novo serviced were (i) Coral Gables Hospital, (ii) Hialeah Hospital, (iii) Florida Medical Center, (iv) North Shore Medical Center, and (v) Palmetto General Hospital (collectively, the “**Florida Hospitals**”)

6. As of the Petition Date, the Debtors owed approximately \$1.8 million for prepetition services rendered pursuant to the Novo Agreement. None of these amounts have been paid to date.

7. Novo continued to provide linen and laundry services to the Debtors post-petition, including to the Florida Hospitals. These services were necessary for the continuing operation of the Florida Hospitals.

8. As set forth in the *Motion of Morrison Management Specialists, Inc. and Compass Group USA, Inc., by and through its subsidiary Crothall Healthcare, Inc., for Entry of an Order Enforcing the HSA Sale Order and Compelling the HSA Buyers to Comply with Their Obligations Thereunder* (the “**Morrison Motion**”) [Docket No. 3731] filed on January 16, 2025, this Court entered the Order *(I) Authorizing and Approving the Sale of St. Joseph Medical Center, Medical Center of Southeast Texas, and South Florida Hospitals Free and Clear of Liens, Claims, Encumbrances, and Interest, and (B) the Assumption and Assignment of Certain Executory*

Contracts and Unexpired Leases; and (II) Granting Related Relief [Docket No. 3046] (the “**HSA Sale Order**”), approving the sale of the Florida Hospitals to HSA pursuant to the Bill of Sale, Assumption and Assignment Agreement (the “**HSA Sale Agreement**”), by and among certain of the Debtors and HSA.

9. Upon information and belief, the sale of the Florida Hospitals closed effective October 30, 2024 (the “**Closing Date**”).

10. As further set forth in the Morrison Motion and pursuant to the HSA Sale Order and HSA Sale Agreement, HSA was required to pay, perform, and discharge, when they became due and payable, “all Liabilities arising out of the use, ownership, or operation of the Business, the Purchased Assets or the Facilities first arising after the Transition Time.”

11. From and after September 11, 2024, and through the Closing Date (the “**Transition Time**”), and after the Closing Date, Novo continued to provide essential linen and laundry services to the Florida Hospitals. As of the date of this Joinder and Motion, HSA owes Novo approximately \$629,204.79 for services rendered since the Transition Time.² Copies of invoices detailing the amounts owed by HSA are available upon request by HSA, the Debtors, or any other party in interest. The unpaid invoices are listed in the spreadsheet attached hereto as **Exhibit C**.³

12. HSA has recently informed Novo that it is switching to a new linen provider and will no longer require Novo’s services. Accordingly, Novo has ceased providing any services to HSA and has repeatedly requested payment from HSA for unpaid invoices. In addition, Novo has demanded that HSA turn over the linens owned by Novo that are currently in HSA’s possession.

² The amount currently owed by Novo is subject to change, and Novo reserves the right to amend this Joinder and Motion to account for additional amounts owed from HSA.

³ This Joinder and Motion shall not be construed as a waiver of any administrative expense claims that Novo holds against the Debtors.

13. To date, HSA has failed to comply with Novo's request for payment. Further, HSA has failed to turn over the linens and has blocked Novo from entering their property to recover Novo's linens.

RELIEF REQUESTED

14. By this Joinder and Motion, Novo hereby requests that this Court enforce the HSA Sale Order and compel HSA to pay all amounts due and owing to Novo as set forth in this Joinder and Motion.

15. Further, Novo requests that this Court order the immediate turnover of any and all linens owned by Novo currently in the possession of HSA and sanction HSA in the amount that their failure to turn over the linens has damaged Novo, including, but not limited to, the replacement cost of the linens and the costs of the business disruption caused.

BASIS FOR RELIEF REQUESTED

16. Novo hereby joins and adopts the arguments set forth in the Basis of Relief Requested section of the Morrison Motion. For the reasons set forth in the Morrison Motion, HSA must pay all amounts due and owing since the Transition Time to Novo.

17. As part of the Liabilities arising out of the use, ownership, or operation of the Business, the Purchased Assets or the Facilities first arising after the Transition Time, HSA assumed the terms of the Novo Agreement through their continuing performance of the Novo Agreement.

18. Pursuant to section 14 of the Novo Agreement, Novo is the owner of its linens and has the legal right to collect its property from HSA. Upon notice that HSA switched linen providers and no longer required the services of Novo, HSA terminated the Novo Agreement, and as a result, Novo may legally repossess its linens.

19. HSA has refused to allow Novo to enter the premises and recover its linens, despite Novo's request to do so.

20. Pursuant to this Court's authority to enforce its orders and section 105(a) of the Bankruptcy Code, this Court may compel HSA to turn over the linens in the possession of HSA to Novo, or in the alternative, sanction HSA in an amount equal to the replacement of the linens.

RESERVATION OF RIGHTS

21. Novo reserves the right to amend or supplement this Joinder and Motion prior to or at any hearing on the Joinder and Motion, including without limitation, to add any additional amounts for which HSA may be liable. Novo further reserves all rights and remedies against HSA available at law or in equity.

NOTICE

22. Notice of this Motion will be served on (i) Healthcare System of America-Florida LLC, (ii) counsel for the Debtors, (iii) counsel for the Committee, (iv) the Office of the United States Trustee, and (v) any party entitled to notice pursuant to Bankruptcy Rule 2002.

WHEREFORE, for the reasons set forth herein, Novo respectfully requests that the Court (i) enter the Order granting this Joinder and Motion and (ii) grant such other and further relief as this Court deems just and proper.

Dated: January 28, 2025.

Respectfully submitted,

/s/ Steven T. Holmes

Steven T. Holmes

State Bar No. 00794918

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-and-

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Attorneys for Novo Healthcare Services, LLC

CERTIFICATE OF SERVICE

I certify that on January 28, 2025, I caused a copy of the foregoing document to be served (a) by regular mail on (i) Healthcare System of America-Florida LLC, (ii) counsel for the Debtors, (iii) counsel for the Committee, (iv) the Office of the United States Trustee for the Southern District of Texas, and (v) any party entitled to notice pursuant to Bankruptcy Rule 2002, and (b) by electronic transmission to all registered ECF users appearing in these cases.

Healthcare System of America-Florida LLC
c/o American Healthcare Systems
Attn: Faisal Gill
505 North Brand Blvd., Suite 1200
Glendale, CA 91203

Weil, Gotshal & Manges LLP
Attn: Gabriel A. Morgan
Clifford W. Carlson
Stephanie N. Morrison
700 Louisiana Street - Suite 3700
Houston, TX 77002

Weil, Gotshal & Manges LLP
Attn: Ray C. Schrock
Candace M. Arthur
David J. Cohen
767 Fifth Avenue
New York, NY 10153

Akin Gump Strauss Hauer & Feld LLP
Attn: Ira S. Dizengoff
Brad M. Kahn
Avi E. Luft
One Bryant Park
New York, NY 10036-6745

/s/ Steven T. Holmes
Steven T. Holmes

EXHIBIT A

Proposed Order

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION**

In re:	§	
	§	Chapter 11
	§	
STEWARD HEALTH CARE SYSTEM, LLC	§	Case No. 24-90213 (CML)
<i>et al.</i> , ⁴	§	(Jointly Administered)
	§	
Debtors.	§	
	§	
	§	
	§	

**ORDER ENFORCING THE HSA SALE ORDER AND COMPELLING HSA TO
COMPLY WITH THEIR OBLIGATIONS THEREUNDER AND REQUIRING
TURNOVER OF LINENS TO NOVO OR IN THE ALTERNATIVE SANCTIONING
HSA IN AN AMOUNT EQUAL TO THE REPLACEMENT COST OF THE LINENS**

Upon the *Joinder of Novo Health Services, LLC in the Substance of the Motion of Morrison Management Specialists, Inc. and Compass Group USA, Inc., by and through its subsidiary Crothall Healthcare, Inc., for Entry of an Order Enforcing the HSA Sale Order and Compelling the HSA Buyers to Comply with Their Obligations Thereunder and Motion to Compel Turnover of Linens in the Possession of HSA* (the “**Joinder and Motion**”)⁵ [Docket No. ____] filed by Novo Health Services, Inc. (“**Novo**”) on January 28, 2025; and the Court having jurisdiction over this matter pursuant to 28 U.S.C. sections 157 and 1334; and the Court having found that this is a core proceeding pursuant to 28 U.S.C. section 157(b)(2); and the Court having found that venue of this proceeding and this Joinder and Motion in this District is proper; and it appearing that sufficient notice of the Joinder and Motion has been given; and the Court having reviewed the Joinder and Motion; and the Court having determined that the legal and factual bases set forth in the Joinder

⁴ A complete list of the Debtors in these Chapter 11 cases may be obtained on the website of the Debtors’ proposed claims and noticing agent at <https://restructuring.ra.kroll.com/Steward>. The Debtors’ service address for these Chapter 11 cases is 1900 N. Pearl Street, Suite 2400, Dallas, Texas 75201.

⁵ Capitalized terms not defined herein shall have the meaning ascribed to them in the Joinder and Motion.

and Motion establish just cause for the relief granted herein; and upon all of the proceedings heard before the Court; and after due deliberation and sufficient cause appearing therefore;

IT IS HEREBY ORDERED THAT:

1. The Joinder and Motion is granted as set forth herein.
2. Healthcare System of America-Florida LLC shall pay Novo \$629,204.79 by wire transfer, check, or other method agreed to by all the parties within five (5) business days after entry of this Order.
3. Healthcare System of America-Florida LLC shall turn over any and all linens owned by Novo to Novo within five (5) business days after entry of this Order.
4. As a sanction for their unlawful withholding of the linens owned by Novo, Healthcare System of America-Florida LLC shall be sanctioned in the amount of \$_____.
5. This Order shall be immediately effective and enforceable upon its entry.
6. This Court shall retain jurisdiction with respect to all matters arising from or related this Order, including jurisdiction to sanction any party for failure to comply with the terms of this Order.

DATED: _____, 2025

Honorable Christopher M. Lopez
United States Bankruptcy Judge

EXHIBIT B

Novo Agreement

THIS PURCHASER SERVICES AGREEMENT (the "Agreement") is made this 15th day of November, 2021 ("Effective Date"), by and between Steward Health Care System LLC (hereinafter "Steward") and Novo Health Services, LLC (hereinafter "Vendor") (collectively "Parties"). This Agreement is entered into in connection with that certain Purchasing Agreement, HPG-42886, dated April 1, 2019 between HealthTrust Purchasing Group, L.P. ("HealthTrust") and Vendor ("Purchasing Agreement"). The provisions of the Purchasing Agreement are incorporated into this Agreement. The terms set forth on Schedule A attached hereto are hereby incorporated herein by this reference and made a part hereof. This Agreement shall be subject to the terms and conditions of the Purchasing Agreement. In the event of a conflict between the terms of the Purchasing Agreement and this Agreement, the terms of the Purchasing Agreement shall control. All capitalized terms used but not otherwise defined herein shall have the meaning ascribed to such term in the Purchasing Agreement.

Facility/Group Name:	Steward Health Care System LLC
Address:	1900 N. Pearl Street, Suite 2400
City, ST, ZIP:	Dallas, TX 75201
Type:	<input checked="" type="checkbox"/> Acute Care <input type="checkbox"/> Surgery Center <input type="checkbox"/> Imaging Center <input type="checkbox"/> Other
GPOID:	
Contact Person & Title:	
Contact Phone:	469-341-8800
Contact Email:	

For purposes of this Agreement, "Facility(ies)" shall be defined as those Affiliates of Steward that own or operate healthcare facilities and/or providers including, but not limited to, acute care facilities, hospitals, ambulatory surgery centers, imaging centers, alternate site entities, physician practices, rehabilitation facilities, psychiatric centers, clinics or any other kind of healthcare providers, that are designated as "Steward Health Care System LLC" under the heading "Company" on HealthTrust's Participant list, located at <https://vendors.healthtrustpg.com/> which includes any Affiliates of Steward Health Care System LLC which provide distribution and/or warehousing services for other Facilities, and Affiliates of Steward. For the purpose of clarity, Steward is not a Purchaser in that Steward does not obtain Products and/or Services hereunder. Steward is a disclosed agent for one or more other Facilities to obtain Products and/or Services. "Purchaser" shall be defined as any Facility obtaining Products and/or Services from Vendor, as listed in any Attachment B. For avoidance of doubt, payment for purchases made by a Purchaser under this Agreement shall be the sole responsibility of such Purchaser; Vendor agrees that Steward shall have no responsibility or obligation for such payments owed by Purchaser or for any other obligations of Purchaser under this Agreement. "Locations" means each location/premises of the Purchaser that receives Services.

Further to the aforesaid, Purchaser and Vendor covenant and agree as follows:

- Pricing and Purchaser Facilities.** Pricing for Services under this Agreement is contained in each Attachment A herein. Purchasers' Facilities are identified in each Attachment B of this Agreement.
- Effective Date.** The Effective Date of this Agreement is November 1, 2021. Existing Purchaser Facilities of Vendor will begin purchasing under this Agreement upon the Effective Date. New Purchaser Facilities not currently purchasing Services from Vendor will begin purchasing Services under this agreement no later than March 1, 2022. All Purchaser Facilities will be coterminous as identified in Section 3 of this Agreement.
- Term.** The term and duration of the Agreement shall be five (5) years from the Effective Date ("Initial Term"). Upon written notice, Parties may extend this Agreement for two (2) one (1) year extension ("Extension Term", collectively the "Term"). If the term of the Purchasing Agreement expires prior to the expiration of the Agreement, the terms of the Agreement shall continue in full force and effect under the Agreement and Purchaser and Vendor shall be bound by the terms thereof without the need for any action and the Purchasing Agreement shall be and is hereby acknowledged, ratified and adopted by Vendor and Purchaser to the fullest extent necessary to render this sentence binding and enforceable by and upon them for the remainder of the term of the Agreement. During the Term, Vendor shall be sole provider of services like the Services to Purchaser and its identified Facility(ies) as noted in each Attachment B with the exception that another vendor may provide EVS products and products used in Dietary.
- Late Fees.** Payment is due within sixty (60) days of invoice date for all undisputed amounts. Subject to the exceptions herein, if any invoice is not paid within sixty (60) days of invoice date, Vendor shall have the right to charge, and the Purchaser shall pay, a late fee equal to one percent (1%) per month (or the maximum allowed by law, whichever is less) of the amount of fees and other charges not paid by a Purchaser when due in accordance with the payment terms stated herein. Late Payment Fees shall not apply if Purchaser utilizes ACH or other automated payment methods, and late fees specifically do not apply to any invoice or portion thereof that is reasonably in dispute. Vendor

offers Purchaser a one percent (1%) discount for invoices paid within net ten (10) days ("Prompt Pay Discount"). Vendor shall automatically apply any Prompt Pay Discounts as a credit to Purchaser's next invoice.

5. Price Adjustment. Purchaser agrees to pay for the clean linens and services delivered to Purchaser at the rates or prices that appear in any Attachment A. On the anniversary date of the Agreement every other year (i.e. years 2 and 4), Vendor reserves the right to adjust those prices in years three (3) and five (5) of the term at a rate not to exceed the lesser of three percent (3%) or the twelve (12) month increase in the Consumer Price Index for All Urban Consumers, CPI-u, as published by the Bureau of Labor Statistics of the U.S. Department of Labor. The series ID Code for this index is CUUR0000SA0. To the extent that Vendor can provide CPI-u information to the Customer, Customer agrees to accept said increase by consent.
6. Adjustment for Wage and Benefits Changes. After the first (1st) twelve (12) months of the Agreement, if Vendor's costs for employee wages and benefits changes, including, but not limited to, a change in federal, state or local minimum wage rates, a change in employer contributions to social security or payroll taxes (including retroactive changes to such contributions), then Vendor shall give Purchaser written notice of such change and documentation evidencing Vendor's calculation of such change. After such notice and Purchaser's confirmation of the accuracy of such supporting documentation, Vendor and Purchaser shall have sixty (60) days to agree to an adjustment to the pricing set forth herein, which adjustment shall apply to all purchases of services following the date of such agreement by the parties. If the parties cannot agree on appropriate adjustments and Vendor, after deliberation by the parties for said sixty (60) days, demands such an adjustment in writing, either party may terminate the Agreement. Any such adjustment to the pricing set forth herein shall occur no more than once every twelve (12) months during the term of the Agreement.
7. Adjustments for Utilities and Fuel Changes. The pricing and charges provided in the Agreement have been calculated based on the existing published rates at which Vendor can obtain the necessary transportation fuel, electricity, utility gas service, and water and sewage service. In the event any of the above utility charges increase or decrease at any time during the term of the Agreement by greater than six percent (6%) over the published rate as of the date of the Agreement, then the cost per item charged shall be increased or decreased, upon mutual written consent which will not be reasonably withheld, on the first day of the first month following the date of any such delta by a percentage equal to the percentage of change in Vendor's production costs attributable to the change in utility charges. Vendor will provide all requested documentation to support proposed increase in Utility and Fuel Charges.
8. Adjustments for Cotton Pricing Changes; Replacement Linens. Replacement prices shall be tied to the price per pound of cotton as published in the National Cotton Council's A Index, Monthly Prices (the "Index"). The average of the monthly Index for the three (3) months immediately preceding each anniversary date of the Agreement shall be used to determine the base price per pound of cotton ("Cotton Price") for that Agreement year. Price changes will occur only upon mutual written agreement which will not be reasonably withheld. If the Cotton Price has increased by five percent (5%) from the end of the previous Agreement year, then the parties shall negotiate new prices for all linen services provided by Vendor pursuant to the Agreement. The web address for the Index is: <http://www.cotton.org/econ/prices/monthly.cfm>.
9. Unreturned Linen Replacement Rate. The Parties each recognize that a certain percentage of textiles will not be returned one-half percent (0.5%) is to be expected. Unreturned textile are textiles shipped to Purchaser but not returned to Vendor. Unreturned textiles can be attributed to theft, abuse, discard into waste stream, textiles not circulating on the shelves of Purchaser, or mysterious disappearance. Purchaser agrees that it shall reimburse Vendor at the acquisition rate of \$3.50 per pound for unreturned textiles in excess of the excepted percentage based upon the formula set forth in the attached Attachment F. If Purchaser uses scrubs, the weight of both clean scrubs and soiled returned scrubs shall be excluded from this replacement general linen calculation. During the first quarter following installation, Purchaser's **Soil Factor** shall be determined and as mutually agreed upon thereafter, and Purchaser shall be entitled to observe the determination process. Although the monetary value of the loss during the 1st quarter following installation can be determined, Customer shall not be obligated to pay any such charges for the 1st quarter following installation. Unreturned scrubs provided to Purchaser will be counted for loss and billed back to Facility at Vendor's then current rates. Purchaser and Steward reserves the right to audit actual spend for replacement scrubs as a result of excessive loss and ruin.
10. Deliveries. A window of one hundred twenty (120) minutes will be allowed from the scheduled delivery times set forth in the Agreement or an exhibit thereto. All deliveries outside this window are considered late and Vendor shall use commercially reasonable efforts to avoid late deliveries. The delivery schedule before, during, and after holidays shall be mutually agreed to by the parties. If additional deliveries or redeliveries are required due to no fault of Vendor, the applicable Purchaser will pay Vendor's reasonable special delivery charge or such other special delivery charge as is specified in the Agreement or the exhibits thereto. A delivery schedule will be decided between Vendor and each Purchaser within thirty (30) days of the Effective Date and reported back to Steward and as may be amended between Parties. Vendor will provide Purchaser a monthly report of deliveries made more than two (2) hours outside the agreed delivery time.
11. Reject Rate. Vendor will credit any reasonably rejected linen at the contracted per piece rental rate as contained

herein. Rejection will be based upon Linen Quality Standards (Attachment E) and will not be capped.

12. Quality and Inspection Guidelines. Quality, mending and inspection guidelines related to all laundry delivered by Vendor under the Agreement shall be provided by Vendor to the extent expressly provided in the Agreement Attachment D and E. In the event any Purchaser determines that any of Vendor's services purchased from Vendor hereunder do(es) not satisfy the terms of the Agreement, Purchaser may promptly return such linen to Vendor for correction. Vendor shall meet with each Purchaser for the purpose of reviewing performance of Vendor under the Agreement and the needs of each Purchaser for such services upon Purchaser's request. Vendor shall meet with Purchaser for the purpose of reviewing performance of Vendor under the Agreement on quarterly basis.
13. Extra Pick-Ups and Deliveries. A reasonable number of extra pick-ups and deliveries may be made from time to time by Vendor to service unusual or other non-ordinary needs of a Purchaser. If, from time to time, a Purchaser requests expedited service due to unusual or special needs of such Purchaser, Vendor will make every effort to comply with such requests, provided such requests are reasonable and do not unduly hamper Vendor's ability to service its other Purchasers or increase costs extraordinarily or unreasonably. Vendor reserves the right to charge, as an additional cost for extra pick-ups and deliveries, reasonable extra pick-ups and deliveries charges or such other extra pick-ups and deliveries charge at a rate of three dollars (\$3) per mile traveled.
14. Owner of Laundry and Equipment. Vendor is and shall be the sole owner of laundry and all carts and exchange carts, equipment, PDA's, Vendor's brand and all other items and procedures used and owned by Vendor in connection with the services provided in the Agreement, and Purchaser for itself and Purchasers hereby waives and disclaims any claim of ownership interest in all such items.
15. Laundry Carts. Vendor shall provide Purchasers with laundry and exchange carts for use in collecting soiled laundry or for delivery of clean laundry. Such laundry and exchange carts shall be used exclusively for collecting soiled laundry and for delivery of clean laundry in connection with Vendor's services. Any other use by a Purchaser is strictly prohibited. Vendor shall be responsible for all maintenance and repair for laundry and exchange carts furnished by Vendor; provided, however, that Purchaser and any applicable Purchaser shall be liable for loss, theft or damage to laundry and exchange carts furnished by Vendor beyond reasonable wear and tear, including any loss, theft or damage related to a Purchaser's use of laundry cart for other than appropriate purposes. Purchaser shall provide adequate storage at the dock for linen carts and exchange carts.
16. Education Sessions. Vendor shall periodically conduct educational sessions with each Purchaser's personnel for purposes of providing laundry control and cost reduction strategies, service change information, and laundry management review processes to determine laundry inventory levels. Educational sessions will be conducted by Vendor at each Customer location every 3 months ("Quarterly Education Sessions") and will review all relevant Performance Conditions and Quality Guidelines (Attachment D & E) at a minimum.
17. Performance Review Meetings. Vendor shall meet with Purchaser each quarter for the purpose of reviewing Vendor's performance under the Agreement and to discuss the needs of each Purchaser for the services provided in the Agreement. Purchasers may request their own meetings with Vendor with such frequency and at times agreed upon by Vendor and Purchaser. Additionally, Vendor will provide a timely, accurate, and fully completed Performance Tool (Attachment G) every month on the first Friday of said month.
18. Needles, Sharps, or Similar Material. Each Purchaser shall use commercially reasonable efforts to return soiled laundry to Vendor free of needles, sharps and other similar materials. Vendor, Purchaser, and Purchasers shall work together in good faith to implement procedures designed to prevent inclusion of such materials in returned soiled laundry. In the event that a Purchaser fails to comply with this Section, Vendor shall notify the applicable Purchaser, and if the Purchaser does not cure the problem within thirty (30) days of said notice, Vendor shall meet with Purchaser to recommend remedial actions to resolve the applicable Purchaser's performance deficiencies. In the event that Purchaser fails to return soiled laundry to Vendor free of needles, sharps and other similar materials on three (3) separate occasions per rolling twelve (12) month window, Purchaser shall thereafter reimburse Vendor its costs for each such hazardous materials disposal plus 25%.
19. Return of Valuables. Vendor shall use commercially reasonable efforts when feasible, but without liability for any losses related thereto, to return to Purchasers any items or instruments of value found mixed in with soiled laundry.
20. Vendor will utilize linen utilization software to support Purchaser. Vendor will provide a comprehensive linen management software program supplied by vendor partner. Vendor will provide to Purchaser a wireless tablet to interface with Windows based software. Wireless tablet will work across Purchaser's guest network to interface with the linen management software. Wireless tablet and associated Vendor software will meet all Purchaser Security and Compliance policies, including but not limited to completion of Purchaser Security Rider and IT Security Risk Assessment. All wireless tablets provided by Vendor to render its linen program will remain the property of Vendor. Vendor will be responsible to repair, maintain, and replace its own wireless tablets, at no additional cost to Purchaser unless caused to the misuse or theft by such Purchaser or its employees or agents. If a Purchaser uses any specialized linen management/production software at any time during the term of the linen program, then such

Purchaser, at its own cost, will make such software available for use by Vendor and the linen program will incorporate use of that software.


21. Linen Program Costs. Vendor, at its own expense, will provide all materials and supplies that are needed to perform the linen program, including but not limited to: all safety equipment, including all personal protection equipment, sharps containers, and lockout/tagout equipment (if applicable); caps; bags and wraps; office supplies; and other such items.
22. Volume and Frequency. Vendor must provide circulating linen supply that provides ample linen for all usage areas of all Purchasers sufficient to meet the volumes and frequencies expressly provided in the Agreement or the exhibits thereto.
23. Vendor Performance and Performance Failures. Vendor agrees that soiled laundry collected by Vendor and clean laundry shall be returned to the applicable Purchaser within the pick-up and delivery schedule established and published within thirty (30) days of implementation of this Agreement with each Purchaser. If Vendor is unable to provide any of the services provided in the Agreement within the schedule specified and if Vendor and Purchaser are unable to reach resolution regarding a performance failure pursuant to this Section, Vendor shall be in breach of this Agreement. Vendor shall have a corrective action plan developed within five (5) days and review plan and progress weekly for thirty (30) calendar days to cure any deficiencies. Failure to cure will allow Purchaser the right to terminate this agreement without penalty or liability.
24. Reports. Vendor shall also furnish to Purchaser in an agreed-upon format available using Vendors existing systems any additional reports reasonably requested by Purchaser, including Performance Tool as noted in Attachment G, related to the services provided in the Agreement. Any and all reports required of any party under the Agreement may be delivered via E-mail.
25. Training. Vendor agrees to provide and Vendor Personnel provide training to Purchaser employees or physicians related to the services provided by Vendor under the Agreement: (i) the predominant purpose of the training is provide instruction on such services; (ii) the training is not for instruction on how to market such services, or to encourage investment in Vendor; and (iii) the training is not for instruction on how to bill any federal healthcare program.
26. Beneficiaries; Survival. The representations and warranties provided in the Agreement shall run to Purchaser, Purchaser and their successors and permitted assigns, and their applicability during the term of the Agreement shall survive the termination or expiration of the Agreement for a period of three (3) months. There shall be no third-party beneficiaries of the Agreement or exhibits thereto other than any Purchaser(s).
27. Disputes; Settlement Exclusions. The parties agree to use good faith efforts to resolve any dispute that may arise from any dispute summary provided by either party whether directly or through mediation.
28. Potential Conflicts. Vendor agrees to notify Purchaser and any applicable Purchaser if it learns of any potential conflict of interest between Vendor personnel selling services and any such Purchaser's or their employees, representatives or independent contractors (including physicians) involved in the purchasing decision process.
29. Supervisory Employees of Vendor. Purchaser acknowledges that Vendor has invested considerable amounts of time and money in training its Vendor personnel and in the systems, procedures, methods, forms, reports, formulas, computer programs, plans, techniques and other valuable information that are proprietary and unique to Vendor's manner of conducting its business and that Vendor makes such information available to its Vendor personnel on a confidential basis. Therefore, Steward and each Purchaser covenants and agrees not to directly or indirectly solicit or hire personnel of Vendor for the term of the Agreement and for two (2) years thereafter. Vendor agrees as well to not directly or indirectly solicit or hire personnel of Purchaser for the term of the Agreement and for two (2) years thereafter.
30. Laundry Condition. Purchaser acknowledges that the healthcare linen produced and provided by Vendor will be "hygienically clean" as this term is defined by the Center for Disease Control when it is delivered to Purchaser's possession. Should Purchaser require "sterile" linen instead of hygienically clean linen as medically necessary for any or all of its patients, Purchaser may request Vendor to make up specific packs containing hygienically clean linen that Purchaser can then expose to additional processes to sterilize the linen. Purchaser and Vendor will mutually agree on the price for Purchaser specific packs and Vendor will then provide the same. Unless otherwise stated in an Exhibit or attachment to this Agreement, Vendor is responsible for the condition of the Laundry from the time of pickup from a Purchaser until delivery back to a Purchaser and shall be liable for any loss or damage to Laundry that occurs during such time. Vendor shall take all reasonable actions to prevent loss or damage of Laundry in its possession. Otherwise, responsibility for loss or damage to Laundry shall be as designated in an exhibit or attachment to this Agreement.
31. Termination without Cause. Notwithstanding anything to the contrary, in the event of Customer's termination of the Agreement without cause, Customer shall pay an amount calculated at a rate of thirty-five percent (35%) of the average weekly spend during the thirteen (13) weeks prior to notification multiplied by the number of weeks remaining in the Agreement if terminated in the first three (3) years, and twenty-five percent (25%) in the fourth (4th) and fifth

(5th) years, and zero percent (0%) any years thereafter. If during the term of the Agreement, Vendor serves notice to terminate the Agreement, Purchaser will not be liable for any early termination fees as noted above in Terms and Conditions.


Read, Acknowledged and Agreed as of the date of and in consideration of the Agreement.

IN WITNESS WHEREOF, Purchaser and Vendor have caused this instrument to be executed and binding.

NOVO HEALTH SERVICES, LLC,
a Delaware limited liability company

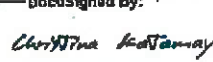
By: 
Name: Karl Phillip II
Title: President
11/13/2021

PURCHASER or AGENT:
Steward Health Care System, LLC

By: 
Name: Sanjay K. Shetty, MD, MBA
Title: President, Steward Health Care System LLC

Acknowledged:

HealthTrust Purchasing Group, L.P.,
By HPG Enterprises, LLC, its general partner

HealthTrust Signee: 
HealthTrust Signee Name: Christina Katamay
HealthTrust Signee Title: AVP, Strategic Sourcing
HealthTrust Signature Date: 11/13/2021

Attachment A-1

**PRODUCT AND PRICE SCHEDULE
For Facilities Identified in Attachment B-1**

Pricing contained herein reflects cost per piece for actual clean linen as delivered to each Purchaser's Facility with the exception of Items worn by Purchaser's staff as denoted with an asterisk (*) immediately to the left of the Item Description. Pricing for asterisked items is based on the greater of actual usage multiplied by the price or the price multiplied fifty percent (50%) the Total Inventory committed to each Facility as agreed upon and may be adjusted between Parties. Total Inventory is defined as the total number of each scrub piece injected into a Purchaser's scrub program and is equal to the par level identified by each Purchaser plus and surplus level, then multiplied by two (2). For example, par equals one hundred (100) and surplus equals twenty eight (28), then:



To assure an adequate supply of these items used by Purchaser exclusively, Purchaser agrees to maintain a seven-day par level of scrubs in its inventory.

Rental Pricing Per Piece

Code	Description	Price	Unit
HC1000HB	Flat Sheet - Hyperbaric		Piece
HC1000MF	Flat Sheet Microfiber		Piece
HC1000QTN	Flat sheet - Queen Tan		Piece
HC1100	Draw Sheet - Green		Piece
HC1200HB	Pillowcase - Hyperbaric		Piece
HC1200MF	Pillowcase Microfiber		Piece
HC1200TN	Pillowcase - Tan		Piece
HC2000QTN	Fitted Sheet - Queen Tan		Piece
HC2000S	Fitted Sheet-Spandex		Piece
HC2003CL	Knit Fitted Sheet - Stretcher		Piece
HC2010	Bath Towel		Piece
HC2040	Washcloth		Piece
HC2300	Thermal Blanket White		Piece
HC2350	Bath Blanket		Piece
HC2350HB	Bath Blanket - Hyperbaric		Piece
HC2500	Gown - Patient		Piece
HC2500HB	Gown - Patient Hyperbaric L		Piece
HC2520	Gown - Patient 3X		Piece
HC2520HB	Gown - Patient Hyperbaric 3X		Piece
HC2530	Gown - Patient 10X		Piece
HC2600	Gown - IV Tele		Piece
HC2603	Gown - IV Tele 5X		Piece
HC2605	Gown - IV Tele 10X		Piece
HC2720	Gown - Mammography		Piece
HC2730	Gown - Isolation Barrier		Piece
HC2750SM	Top PJ Lg		Piece

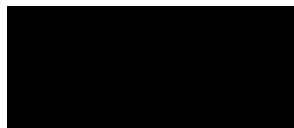
HC2800	PJ Pant - Elastic Waist XL		Piece
HC2810	PJ Pant - Elastic Waist 3X		Piece
HC3000	Baby Blanket		Piece
HC3100	Ped Gown - S		Piece
HC3105	Ped Gown - M		Piece
HC3110	Ped Gown - L		Piece
HC3400	Ped PJ Pant - S		Piece
HC3405	Ped PJ Pant - M		Piece
HC3410	Ped PJ Pant - L		Piece
HC3815	Knit Fitted Crib Sheet		Piece
HC39006M	Infant Shirt - 6 Month		Piece
HC4001A	*Scrub Top - 2 PKT Ceil Blue SM - XL		Piece
	*Scrub Top - XX - 4XI		Piece
HC4010A	*Scrub Pant - Ceil Blue		Piece
HC4050A	*Scrub Warmup- Ceil Blue		Piece
HC4101A	*Scrub Top-2 PKT Misty Green SM - XL		Piece
	*Scrub Patn XX - 4XL		Piece
HC4101HB	*Scrub Top Misty Grn Hyperbric		Piece
HC4110A	*Scrub Pant - Misty Green		Piece
HC4150A	*Scrub Warm Up - Misty Green		Piece
HC4760A	*Labcoat - WH		Piece
HC5300	OR Towel -Green Non Detect		Piece
HC5400F1	Circumcision Sheet		Piece
HC6000B	Incontinent Pad bonded		Piece
HC6110	Adult napkin terry no barrier		Piece
HC6200	Bib Apron (White)		Piece
HC6270	Bar Towel		Piece
HC6280	Pot Holders		Piece
HC6680WM	Microfiber Mop 18 inch		Piece
HC6688MFBL	Microfiber Towel Blue		Piece
HC6800	Sheet - EMS		Piece
HC6810	Pillowcase - EMS		Piece
HC6820	Bath Towel - EMS		Piece
HC6830	Bath Blanket - EMS		Piece
HC7014	Plastic Bag - Blue - RDBL43B		Case
HC7019	Plastic Bag - Purple -IRDPR45C		Case
HC7020	Barrier Bag		Piece
HC7040	NOG Poundage		Pound
HC7045	NOG Scrub Apparel (by piece)		Piece
HC7066BL	Rag Sales - 5# Rag Lab Towels		5 lb. bag
HC7122PD	Pillow Disposal		Piece

HC7124CH	Sharp Processing Fee		Sharp
HC9101	NOG Labcoat		Piece
HC9500LG	Cubicle Drape-Large (by Piece)		Piece
HC9500XL	Cubicle Drape-Oversize (by Pc)		Piece
	Tween Gown		Piece
	Sleep Sack		Piece
	Queen Bone Flat		Piece
	Queen Bone Fitted		Piece
	Bone Pillowcase		Piece

Attachment A-2

**PRODUCT AND PRICE SCHEDULE
For Facilities Identified in Attachment B-2**

Pricing contained herein reflects cost per piece for actual clean linen as delivered to each Purchaser's Facility with the exception of Items worn by Purchaser's staff as denoted with an asterisk (*) immediately to the left of the Item Description. Pricing for asterisked items is based on the greater of actual usage multiplied by the price or the price multiplied fifty percent (50%) the Total Inventory committed to each Facility as agreed upon and may be adjusted between Parties. Total Inventory is defined as the total number of each scrub piece injected into a Purchaser's scrub program and is equal to the par level identified by each Purchaser plus and surplus level, then multiplied by two (2). For example, par equals one hundred (100) and surplus equals twenty eight (28), then:



To assure an adequate supply of these items used by Purchaser exclusively, Purchaser agrees to maintain a seven-day par level of scrubs in its inventory.

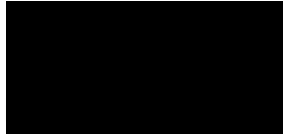
Rental Pricing Per Piece

Description	Price	Unit
3 arm yellow gown		Piece
Baby Blanket		Piece
Baby Snap Shirt		Piece
Bath Blankets		Piece
Bath Towels		Piece
Blue Rags Tied		Piece
Blue Stretcher Sheets		Piece
Champagne Bedspread		Piece
Drawsheets		Piece
Fall Risk IV gown		Piece
Fitted Sheet		Piece
Flat Sheets		Piece
Green Stretcher Sheet		Piece
Hand Towel		Piece
Hyperbaric Blanket		Piece
Hyperbaric Flat Sheet		Piece
Hyperbaric Pillowcase		Piece
Hyperbaric Scrub Pant		Piece
Hyperbaric Scrub Top		Piece
Hypo Pack CHS		Piece
Isolation Gown Barrier		Piece
IV gown - fall risk		Piece
IV Gown - plastic snap		Piece
Jade OR Towel - Surgical		Piece

Description	Price	Unit
Laundry Bags		Piece
Lt Blue surgeon gown		Piece
Mammo Gowns		Piece
Obesity Gown - plastic snap		Piece
Obesity Gown IV plastic snaps		Piece
Pack Transfer Sheet		Piece
Ped Gowns (s,m,l)		Piece
Pillowcases		Piece
Pillows		Piece
Pink Robes		Piece
PJ Pants (m,xl,2xl)		Piece
Scrub Jacket Ceil Blue (xs-3x)		Piece
Scrub jackets Misty Green (xs-3x)		Piece
Scrub Pants Ceil Blue (xs-4x)		Piece
Scrub Pants Misty Green (xs-3x)		Piece
Scrub Top Misty Green (xs-3x)		Piece
Scrub Tops Ceil blue (xs - 4x)		Piece
Surgeon Gown dark blue		Piece
Teen Gown		Piece
Tieside Gowns		Piece
Underpad		Piece
Washcloths		Piece
X-Ray Gown-wraparound		Piece

Attachment A-3**PRODUCT AND PRICE SCHEDULE
For Facilities Identified in Attachment B-3**

Pricing contained herein reflects cost per piece for actual clean linen as delivered to each Purchaser's Facility with the exception of Items worn by Purchaser's staff as denoted with an asterisk (*) immediately to the left of the Item Description. Pricing for asterisked items is based on the greater of actual usage multiplied by the price or the price multiplied fifty percent (50%) the Total Inventory committed to each Facility as agreed upon and may be adjusted between Parties. Total Inventory is defined as the total number of each scrub piece injected into a Purchaser's scrub program and is equal to the par level identified by each Purchaser plus and surplus level, then multiplied by two (2). For example, par equals one hundred (100) and surplus equals twenty eight (28), then:



To assure an adequate supply of these Items used by Purchaser exclusively, Purchaser agrees to maintain a seven-day par level of scrubs in its inventory.

Rental Pricing Per Piece

Description	Price	Unit
COG THERAPY PADS - SMALL		Piece
COG THERAPY PADS - LARGE		Piece
DRAW SHEET 54X72		Piece
BLKT THERM WH 66X90		Piece
TOWEL B WH 24X48		Piece
HYPER BARIC PAT GOWN BLU		Piece
GOWN PAT PINK		Piece
GOWN PATIENT BLUE		Piece
COG GOWN NO SHORE MIAMI		Piece
COG SURGICAL GOWN		Piece
GOWN PRECAUTION - ISOLATION		Piece
COG ROBE PAT WHITE		Piece
COG LAB COAT WHT		Piece
COG CURTAIN CUBICLE		Piece
TOWEL OR MGN 18X32		Piece
COG GOWN ISOLATION		Piece
COG MICRO FIBER MOPS		Piece
PREP CHARGE		Piece
PREP CHARGE SCRUB PANTS		Piece
PREP CHARGE SCRUB TOPS		Piece
HAMPER		Piece
GOWN EXAM AQUA		Piece
JACKET W/UP SMALL		Piece
JACKET W/UP MEDIUM		Piece
JACKET W/UP LARGE		Piece
JACKET W/UP XLARGE		Piece
JACKET W/UP 2XLARGE		Piece

Description	Price	Unit
BLKT BABY STRIPE		Piece
BLKT BATH WHITE W/BUE STRIPE		Piece
HYPER BARIC BATH BLANKET		Piece
WASH CL WH 12 x12		Piece
RAGS BATH TOWEL		Piece
SHIRT SC CBL REV LARGE		Piece
SHIRT SC CBL REV MEDIUM		Piece
SHIRT SC CBL REV SMALL		Piece
SHIRT SC CBL REV XLARGE		Piece
SHIRT SC CBL REV 2XLARGE		Piece
PANTS SC CBL REV LARGE		Piece
PANTS SC CBL REV MEDIUM		Piece
PANTS SC CBL REV SMALL		Piece
PANTS SC CBL REV XLARGE		Piece
PANTS SC CBL REV 2XLARGE		Piece
PANTS SC CBL REV XSMALL		Piece
SHIRT SC CBL REV XSMALL		Piece
DIAPER COT 27 X 27		Piece
GOWN TEEN AQUA		Piece
GOWN CHILD SMALL		Piece
GOWN CHILD LARGE		Piece
RAGS BLANKET		Piece
RAGS BLUE ORTOWEL		Piece
RAGS WASHCLOTH		Piece
HYPER BARIC PILLOWCASE		Piece
PILLOWCASE WHITE MUSLIN 42X36		Piece
HYPER BARIC FLAT SHEET		Piece
SHEET WHITE MUSLIN 66X115		Piece
AMB FLAT SHEET-BLUE		Piece
GOWN PSYCH BLU PRNT		Piece
10X PAT GOWN BLU/GRY		Piece
GOWN IV GREEN		Piece
SH FIT WH KNIT 36X84		Piece

Description	Price	Unit
PANTS SCRUB 2XLARGE		Piece
PANTS SCRUB 3XLARGE		Piece
PANTS SCRUB 4XLARGE		Piece
PANTS SCRUB 5XLARGE		Piece
PANTS SCRUB LARGE		Piece
PANTS SCRUB MED		Piece
PANTS SCRUB SMALL		Piece
PANTS SCRUB XLARGE		Piece
PANTS SCRUB XSMALL		Piece
SHIRTS SCRUB 2XLARGE		Piece
SHIRTS SCRUB 3XLARGE		Piece
SHIRTS SCRUB 4XLARGE		Piece
SHIRTS SCRUB 5XLARGE		Piece
SHIRTS SCRUB LARGE		Piece
SHIRTS SCRUB MED		Piece
SHIRTS SCRUB SMALL		Piece
SHIRTS SCRUB XLARGE		Piece
SHIRTS SCRUB XSMALL		Piece
SHIRT BABY WH LS		Piece
COG BABY CLOTHES		Piece
COG CUBICLE CURTAIN - FMC		Piece
RED BAG BIO DISPOSAL FEE		Piece
REUSABLE BAGS		Piece

- Facilities as identified in Attachment B-3 will also be subjected to the following surcharges
 - Acute care Facilities will incur a one-hundred dollar (\$100) weekly surcharge for deliveries
 - Non-acute Facilities will be included in deliveries to the parent Acute care Facility
 - Any deliveries direct to a non-acute Facility will incur a one-hundred dollar (\$100) surcharge per delivery occurrence as may be requested in advance by Purchaser

Attachment B-1

Facilities identified in this schedule are hereby contracted to receive Services under this Agreement for the pricing as ascribed in Attachment A-1. Existing Purchaser Facilities of Vendor will begin purchasing under this Agreement upon the Effective Date. New Purchaser Facilities not currently purchasing Services from Vendor will begin purchasing Services no later than February 15, 2022.

GPOID	Facility	Address	City	State
H058295	Hillside	8747 Squires Ln NE	Warren	OH
H026144	Sharon Regional	740 E State St	Sharon	PA
H015417	Trumbull	1350 E Market St	Warren	OH

Attachment B-2

Facilities identified in this schedule are hereby contracted to receive Services under this Agreement for the pricing as ascribed in Attachment A-2. Facilities in this Exhibit are not currently purchasing Services from Vendor will begin purchasing Services no later than **February 1, 2022**.

GPOID	Facility	Address	City	State
H031822	Palmetto General Hospital	2001 W 68th St	Hialeah	FL
H031823	Hialeah Hospital	651 E 25th St	Hialeah	FL
H031821	Florida Medical Center - a Campus	5000 W Oakland Park Blvd	Lauderdale Lakes	FL
H031820	Coral Gables Hospital	3100 S Douglas Rd	Coral Gables	FL
H031824	North Shore Medical Center	1100 NW 95th St	Miami	FL

Attachment B-3

Facilities identified in this schedule are hereby contracted to receive Services under this Agreement for the pricing as ascribed in Attachment A-3. Facilities in this Exhibit are not currently purchasing Services from Vendor will begin purchasing Services no later than **March 1, 2022**.

GPOID	Facility	Address	City	State
H015407	Melbourne Regional MC	250 N Wickham Road	Melbourne	FL
H015405	Rockledge Regional Medical Center	110 Longwood Ave.	Rockledge	FL
H019480	Rockledge Woundcare	1257 S Florida Ave	Rockledge	FL
H000260	Sebastian River Medical Ctr	13695 US Highway 1	Sebastian	FL
???	Sebastian Woundcare	8005 Bay St. Suite 2	Sebastian	FL

Attachment C

Vendor provides the following products which exceed the specifications as approved by Purchaser. Any other products to be supplied will meet the specifications of Purchaser as of the Effective Date of this Agreement.

Category	Product Description	Mfg	Better Item Number
Wash Cloths	12x12 Washcloth 100% cotton 16s hemmed edges .75lb	Medline	HC2040
Bath Towels	22x44 Bath Towel 86% cotton 14% polyester- 6 lb 16s partial ring spun	Medline	HC2010
Bath Blankets	70x90 Bath Blanket 80% cotton 20% polyester- 1.7 lb low lint	KSE	HC2350
Pillow Cases	42x34 Microfiber Pillowcase- 130 gsm / Brushed & Vacuumed	Global	HC1200MF
Flat Sheets	66x115 Microfiber Flat Sheet- 130 gsm / Brushed both sides & Vacuumed	KSE	HC1000MF
OR Towels	18x27 Green OR Towel-Non Detectable- cotton poly blend	Medline	HC5300
Fitted Sheets	36x86x12 Fitted Spandex Sheet 55% cotton, 41% polyester, 4% spandex- 24oz	KSE	HC2000S
IV Gowns	Large IV Gown Green / Paris Pattern / 55% cotton 45% polyester	Superior Uniform	HC2600
Incontinent Pads	34x36 Incontinent Pad Barrier Fabric- Swift Dry Bonded	ADI	HC6000B
Patient Gowns	Large Patient Gown / Paris Pattern / 55% cotton 45% polyester	ADI	HC2500
Baby Blankets	36x40 Baby Blanket 100% cotton	ADI	HC3000
Thermal Blankets	70x90 Thermal Blanket cotton poly blend- 2.5 lb snag free	KSE	HC2300

Attachment D**Performance Conditions and Quality Guidelines**

Vendor agrees to the following performance conditions and quality guidelines:

Deliveries. A window of one hundred twenty (120) minutes will be allowed from the scheduled delivery times set forth on the applicable exhibit. All deliveries outside this window are considered late and unsatisfactory. The delivery schedule before, during and after holidays shall be mutually agreed to by the parties.

Reject Rate. See Section 9 above. Vendor will credit any reject linen at the prevailing per piece rental rate. Rejection will be based upon Linen Quality Standards (Attachment E) and will not be capped.

Satisfaction Rate. Overall satisfaction rate for Services provided by Vendor under this Agreement shall meet or exceed a ninety-seven percent (97%) satisfaction rate as determined by a mutually agreed to survey submitted to various Facility employees.

Quality and Inspection Guidelines. Quality, mending and inspection guidelines related to all Laundry delivered by Vendor under this Agreement, other than under Section 7 hereof, shall be as set forth in Schedule A hereof.

Vendor will offer to Facility a rebate on unresolved issues measured quarterly. For every unresolved issue, Vendor will discount the monthly linen cost based on the mutual agreement by Vendor and the Facility between one half of one percent (0.5%) up to a maximum of five percent (5%) during the next quarter. The monthly measurement will be determined by the Facility's Issue Log. Vendor will provide these logs to the Facility on a monthly basis.

Vendor agrees to provide clean delivery carts at no cost to Facility, to be utilized in the delivery of clean linens, and will be maintained and serviced in accordance with the state and local guidelines for the Facility.

Vendor agrees to provide soiled linen carts at no cost to Facility, along with bulk carts used for soiled linen. These soiled linen carts will not be used for clean linen delivery unless they are cleaned to Joint Commission on Accreditation of Healthcare Organizations ("JCAHO") standards after every use.

Extra Pick-ups and Deliveries. A reasonable number of extra pick-ups and deliveries may be made from time to time by Vendor in order to service unusual or other non-ordinary needs of a Facility. If, from time to time, Facility requests expedited service due to unusual or special needs of Facility, Vendor will make every effort to comply with such requests, provided such requests are reasonable and do not unduly hamper Vendor's ability to service its other customers or increase costs extraordinarily or unreasonably. Vendor reserves the right to charge an additional cost for reasonable extra pick-ups and deliveries, provided such are not required by Vendor's failure to properly provide Services as required hereunder.

Vendor shall meet with Facilities for the purpose of reviewing performance of Vendor under this Agreement and the needs of each Facility for Services:

- | | |
|-------------------------------------|-------------------------|
| <input type="checkbox"/> | Monthly |
| <input checked="" type="checkbox"/> | Quarterly |
| <input type="checkbox"/> | Upon Facility's request |

Fill Rates. Daily primary scheduled deliveries ("Primary Scheduled Deliveries") are defined as deliveries that are standard scheduled deliveries with the Facility. For Primary Scheduled Deliveries, when measured over thirteen (13) week periods, Vendor is committed to maintaining an overall fill rate equal to or greater than 98% of products reasonably ordered by Purchaser. If the fill rate falls below the levels outlined below and such shortages have a negative impact on patient care, For clarity where shortage results in Purchaser not being able to fully dress a room with clean linen that meets all Quality Standards per Attachment E, the following penalty levels will apply accordingly:

- 97.00% to 97.99% = One percent (1%) penalty applied as a discount off the next 4 weeks of invoices for the Facility.
- 96.00% to 96.99% = Two percent (2%) penalty applied as a discount off the next 4 weeks of invoices for the Facility.
- 95.99% and less = Three percent (3%) penalty applied as a discount off the next 4 weeks of invoices for the Facility. An Action Plan must be created to eliminate the shortage and resolve the issue(s).

- If Fill Rate falls below state goal of 98% for two (2) consecutive months, Purchaser reserves exclusive right to serve Vendor with written notice of breach and Vendor will have ten (10) business days to resolve stated shortages.

Performance Reporting.

Vendor will provide monthly analysis and reporting of service utilization (adjusted) by Facility and by cost center and/or department if distributed, to include total usage in pounds and units, units price, total cost, usage per patient day ("PPD"). Reports must be provided to the respective Facility on First Friday of each month. Any updates and/or changes to Purchaser's census information will be provided on a monthly basis.

Vendor will provide the following information to each Facility monthly: Clean pounds shipped, soiled pounds returned, soiled to clean ratio, pieces shipped, service evaluation recap, reject linen review and billing review.

Vendor agrees to conduct monthly service evaluation to patient care areas to provide ongoing utilization reports and graphs for specified units including, but not limited to, outcomes of cost reduction efforts.

Vendor will provide on a monthly basis a report for each Facility receiving Services under this Agreement ("Linen Reporting Tool"). A sample of this report is identified in Attachment G of this Agreement. Steward will provide Vendor Services Provider with facility Adjusted Patient Day ("APD") information to help create this report. On a Quarterly basis, Vendor will meet with Steward for a quarterly business review of month over month data for all Facilities.

Laundry Management Guidelines

- Main Linen Room PAR levels will be agreed upon and maintained daily at each hospital. These PAR levels will be adjusted monthly, using the most recent twelve (12) month period.
- Departmental usage will be tracked daily. Appropriate PAR levels will be agreed upon, maintained daily and adjusted quarterly or as needed by the Purchaser.
- A Linen Committee will be established per hospital. These committees will meet at least quarterly to discuss usage and conservation efforts. Company will assist in ongoing training for staff at Purchaser's facilities.
- Patient census will be monitored per hospital and department daily. All census information will be provided by Purchaser to Company by the 2nd of each month. Company will provide to Purchaser the soil linen counts on a weekly basis. All poundage information will be provided to Purchaser by Company by the 3rd of each month.

Attachment ELinen Quality Standards1. Top Sheet, Knitted Sheet, Fitted Sheet, Bath Blankets

- Holes
 - Isolated pin holes, no larger than a pen tip are acceptable, provided there are no more than 2 per sheet outside the patient area.
- Stains
 - Light stains, smaller than a dime are acceptable, provided no more than 2 per sheet and outside the patient area.
 - Residue stains from electrodes or any stain that looks like blood are not acceptable.
- Patches/Mending
 - No patching or mending, except for ripped hems, selvages and bindings.
- Other
 - No foreign objects, such as tape or electrodes.
 - No odors.
 - No discoloration.
 - Not too thin or worn.
 - No accordion wrinkles.
 - No rough nap.

2. Spread Blanket

- Holes
 - No holes are acceptable.
 - Patches are acceptable up to 1 inch in size, outside the patient area and no more than 2 patches.
- Stains
 - No stains are acceptable
- Other
 - May be downsized to 68"x85" for ER use.
 - No foreign objects, such as tape or electrodes.
 - No odors.
 - No discoloration.
 - Not too thin or worn.
 - No accordion wrinkles.
 - No rough nap.

3. Underpads

- Holes
 - No holes or tears are acceptable.
- Stains
 - Light stains, smaller than a dime are acceptable, provided no more than 2 per side.
- Patches/Mending
 - No patches on bonded underpads.
 - 3-ply underpads can have 2 patches on each side.
- Other
 - Soaker must be intact.
 - No foreign objects, such as tape or electrodes.
 - No odors.
 - No discoloration.
 - Not too thin or worn.
 - No accordion wrinkles.
 - No rough nap.

4. Pillowcase

- Holes
 - No holes or tears are acceptable.
- Stains
 - No stains are acceptable.
- Patches/Mending
 - No patching or mending is acceptable
- Other
 - No foreign objects, such as tape or electrodes.
 - No odors.
 - No discoloration.
 - Not too thin or worn.
 - No accordion wrinkles.
 - No rough nap.

5. Bath Towel, Was Cloth, Hand Towels

- Holes
 - No holes or tears are acceptable.
 - No more than 2 strings, 1" long.
- Stains
 - Very light stains, smaller than a dime are acceptable, no more than 1.
- Patches/Mending
 - No patching or mending is acceptable.
- Other
 - May be downsized to 68"x85" for ER use.
 - No foreign objects, such as tape or electrodes.
 - No odors.
 - No discoloration.
 - Not too thin or worn.
 - No accordion wrinkles.
 - No rough nap.

6. Gowns

- Holes
 - No holes or tears are acceptable
- Stains
 - Light stains, smaller than a dime are acceptable, provided no more than 2.
- Patches/Mending
 - No patching or mending is acceptable.
- Other
 - All ties and snaps must be on the gown.
 - No ties tied together.
 - No foreign objects, such as tape or electrodes.
 - No odors.
 - No discoloration.
 - Not too thin or worn.
 - No accordion wrinkles.

7. Infant Linen, Crib Pads, Pediatric Linen

- Holes
 - No holes or tears are acceptable.
- Stains
 - Light stains, smaller than a dime are acceptable on baby blankets, no ore than 1.
 - No stains on other items.
- Patches/Mending
 - No patching or mending is acceptable.
- Other
 - All ties and snaps must be on the gown.
 - No foreign objects, such as tape or electrodes.
 - No odors.
 - No discoloration.
 - Not too thin or worn.
 - No accordion wrinkles.
 - No rough nap.

8. Scrubs, Labcoate, Pajamas

- Holes
 - Isolated pin holes, no larger than a pen tip are acceptable, provided there are no more than 2 per item.
- Stains
 - Light stains, smaller than a dime are acceptable, provide no more than 2.
- Patches/Mending
 - No mending or sewing, except to repair ripped pockets or seams.
- Other
 - All ties and snaps must be on items.
 - No foreign objects, such as tape or electrodes.
 - No odors.
 - No discoloration.
 - Not too thin or worn.

9. Carts

- No graffiti or stickers are acceptable.
- No broken or damaged carts are acceptable.
- No trash or debris.
- Wheels must be functional and free of debris.
- Cart must have a barcode.
- Cart must be covered.
- Car cover must have no rips or tears

Attachment F**Unreturned Linen Reimbursement Calculation**

Due to the nature of soiling, the weight of textiles returned to Vendor should exceed the weight of the same clean items shipped. Thus, to measure textile loss, the **Soil Factor** (moisture factor plus trash factor) for Purchaser has to be established. During a one month period, Purchaser's **Soil Factor** at each facility shall be established as follows:

1. All soiled bins returned by Purchaser shall be isolated.
2. Vendor shall weigh each bin of the soil and shall subtract the weight of the empty bin (Tare Weight). The weight of the contents of each bin (includes soiled linen and trash) shall be recorded. This shall be known as the **Soil Weight**. The cumulative soil weight for all bins evaluated during the evaluation period shall be known as the **Total Soil Weight**.
3. The contents of each bin shall be separated into lots (Example-Fitted Sheets, washcloths, bath towels, etc.) The contents of each lot shall be counted. A separate lot shall be made for trash. The lots shall then be weighed to determine the **Launderable Soil Weight** of the lot.
4. The items shall be processed or laundered.
5. The weight of each clean lot shall then be determined by weighing the lot following processing or laundering. This shall be known as the **Clean Weight**. The cumulative clean weight for all lots evaluated during the evaluation period shall be known as the **Total Clean Weight**.
6. The **Total Clean Weight** for all lots shall be subtracted from the **Total Soil Weight** (including trash). This difference shall then be divided by the **Total Clean Weight** to establish Customer's **Soil Factor**.
7. The **Total Soil Weight** includes trash. The total weight of all lots of trash shall be divided by the **Total Clean Weight** to establish Customer's **Trash Factor**.
8. The **Trash Factor** shall then be subtracted from the Customer's **Soil Factor** to determine the Customer's **Moisture Factor**.

The **Soil Factor** will be re-calculated annually to adjust for process and inventory improvements.

The Soil Factors so determined shall then be used quarterly to determine Linen Loss as follows:

1. The Actual weight of **Clean Linen Shipped** in the quarter (Total Bin Weights minus Total Tare Weights) shall be multiplied by (1 + the calculated **Moisture Factor**) to determine the Total number of **Soiled Linen Pounds Expected**.
2. The Total number of **Soiled Pounds Returned** (Total Bin Weights minus Total Tare Weights) shall be recorded.
3. The expected weight of the trash component in the Soiled Pounds Returned (**Trash Factor multiplied by the Soiled Pounds Returned**) shall be deducted from the **Total Soiled Pounds Returned** to yield the **Total Pounds of Soiled Linen Returned**.
4. The total pounds of **Clean Linen Shipped** shall be multiplied by 0.5% to determine the number of pounds of **Ordinary Loss**.
5. The **Total Pounds of Soiled Linen Returned** shall be deducted from the **Total Soiled Linen Pounds Expected**, and this difference shall be the **Number of Pounds of Linen Deficiency**.
6. The pounds of **Ordinary Linen Deficiency** shall be subtracted from the **Number of Pounds of Linen Deficiency** to determine the number of pounds of **Extraordinary Linen Deficiency**.
7. **Pounds of Extraordinary Linen Deficiency** shall be multiplied by **\$3.50 per pound** (Average depreciated acquisition cost per pound of goods served to Purchaser) to determine the **Replacement Cost of the Linen Deficiency**.

Based upon the following suppositions, here is an example of how the extraordinary linen loss calculation will be made:

Suppositions:

1. Vendor shipped 120,000 pounds of Clean Linen to Purchaser in a 13-week quarter.
2. Vendor has determined that Purchaser's moisture factor was 8.14%.
3. Purchaser returned 129,000 pounds of Soiled Linen (after deduction for appropriate trash weight).

Calculation Example:

Clean Weight Delivered	120,000
Moisture Factor	8.14%
Expected Soiled Pounds Returned (120,000 x 1.0814)	129,768
Actual Soiled Pounds Returned	129,000
Shortfall Expected Soiled Pounds Returned	768
Linen Loss Allocation (120,000 x 0.5%)	600
Extraordinary Linen Loss (768 less 600)	168
Shortfall Charge (per pound)	\$3.60
Due Vendor	\$604.80

Vendor will use commercially reasonable efforts to rectify the difference in clean poundage shipped versus soil poundage returned within two (2) weeks. In the event of continued difference, piece count will be consulted from Quarterly Education Sessions and if piece counts are equal Customer will not incur any additional fees. If soiled linen received continues to be less than six percent (6%) and piece count remains lower than Quarterly Education Sessions, then the Facility agrees to pay for the difference in missing pounds as charged by Vendor at a rate of three dollar and fifty cents (\$3.50) per pound.

Attachment G

Performance Reporting Tool

The Performance Reporting Tool as contained in Table 1 below shall be provided monthly by Vendor to each Purchaser Facility and to Steward. A quarter over quarter report will be supplied by Vendor at each quarterly business review. Vendor and Steward may change the report format at any time as agreed upon collectively.

Table 1

Date:

Hospital	Soil Pounds Received	Clean Pounds Delivered	APD	# / APD	Linen Spend per lb	Linen Spend	\$ / APD	Expected Soil/Clean Ratio	Soil / Clean Ratio	Lost Pounds	Linen Losses \$ / #	Reject Rate	Rejected Pounds	Cart Exchange Rate	Cart Exchange Spend	Specialty Linen Spend	COG Spend	Scrub Rental Spend	Scrub Losses Spend
Facility 1	18,217 Lb	17,063 Lb	1,420	12.02	\$0.5300	\$ 9,043	\$ 6.37	107%	106.76%	40	\$ 202	0.18%	31 Lb	NA	NA	\$ 154	\$ 154	\$ 776	\$ 188
Facility 2	154,680 Lb	145,545 Lb	9,836	14.80	\$0.5300	\$ 77,139	\$ 7.84	107%	106.28%	1,053	\$ 5,266	0.19%	276 Lb	\$ 0.0500	\$ 7,277	\$ 6,803	\$ 6,803	\$11,736	\$ 2,115
Facility 3	14,121 Lb	12,788 Lb	1,080	11.84	\$0.5300	\$ 6,778	\$ 6.28	107%	110.42%	(438)	\$ (2,189)	0.09%	12 Lb	NA	NA	\$ 581	\$ 581	\$ -	\$ -
Facility 4	125,207 Lb	119,031 Lb	9,870	12.06	\$0.5300	\$ 63,086	\$ 6.39	107%	105.19%	2,156	\$ 10,781	0.06%	72 Lb	\$ 0.0500	\$ 5,952	\$ 3,131	\$ 3,131	\$17,937	\$ 7,203
Facility 5	52,273 Lb	49,692 Lb	4,200	11.83	\$0.5300	\$ 26,337	\$ 6.27	107%	105.19%	897	\$ 4,487	0.26%	131 Lb	\$ 0.0500	\$ 2,485	\$ 1,288	\$ 1,288	\$ 4,456	\$ 2,804
Facility 6	42,946 Lb	36,993 Lb	4,015	9.21	\$0.5300	\$ 19,606	\$ 4.88	107%	116.09%	(3,363)	\$ (16,817)	0.08%	29 Lb	NA	NA	\$ 840	\$ 840	\$ 3,851	\$ 1,080
Facility 7	116,882 Lb	114,003 Lb	8,600	13.26	\$0.5300	\$ 60,422	\$ 7.03	107%	102.53%	5,101	\$ 25,506	0.09%	102 Lb	\$ 0.0500	\$ 5,700	\$13,656	\$13,656	\$ 9,988	\$ 3,586
Facility 8	114,747 Lb	112,492 Lb	9,425	11.94	\$0.5300	\$ 59,621	\$ 6.33	107%	102.00%	5,619	\$ 28,097	0.01%	16 Lb	NA	NA	\$ 4,846	\$ 4,846	\$ 9,525	\$ 3,673
Facility 9	48,442 Lb	41,676 Lb	3,212	12.98	\$0.5300	\$ 22,088	\$ 6.88	107%	116.23%	(3,849)	\$ (19,243)	0.15%	64 Lb	NA	NA	\$ 1,039	\$ 1,039	\$ 5,794	\$ 1,139
Facility 10	19,756 Lb	17,524 Lb	1,235	14.19	\$0.5300	\$ 9,288	\$ 7.52	107%	112.74%	(1,005)	\$ (5,027)	0.13%	22 Lb	NA	NA	\$ 2,057	\$ 2,057	\$ 1,481	\$ 276
Totals	707,271 Lb	666,807 Lb	52,893	12.61	\$0.5300	\$353,408	\$ 6.68	107%	106.07%	6,212	\$ 31,062	0.11%	755	\$ 0.0500	\$ 21,414	\$34,394	\$34,394	\$65,544	\$22,063

EXHIBIT C

List of Unpaid Invoices

Date	Invoice Number	Amount Due	Customer Name
9/21/2024	538010075	3,722.23	HSA CGH LLC
9/21/2024	538010076	112.55	Emergency Center Coral Gables
9/21/2024	538010077	4,862.90	HSA FMC LLC
9/21/2024	538010078	5,031.91	HSA HH LLC
9/21/2024	538010079	4,849.42	HSA NSMC LLC
9/21/2024	538010080	10,788.39	HSA PGH LLC
9/28/2024	538010158	3,298.47	HSA CGH LLC
9/28/2024	538010159	166.17	Emergency Center Coral Gables
9/28/2024	538010160	4,744.00	HSA FMC LLC
9/28/2024	538010161	5,760.80	HSA HH LLC
9/28/2024	538010162	4,601.36	HSA NSMC LLC
9/28/2024	538010163	12,595.35	HSA PGH LLC
10/5/2024	538010251	3,598.57	HSA CGH LLC
10/5/2024	538010252	305.46	Emergency Center Coral Gables
10/5/2024	538010253	4,543.51	HSA FMC LLC
10/5/2024	538010254	5,106.80	HSA HH LLC
10/5/2024	538010255	4,578.38	HSA NSMC LLC
10/5/2024	538010256	13,663.42	HSA PGH LLC
10/12/2024	538010332	3,967.74	HSA CGH LLC
10/12/2024	538010333	166.17	Emergency Center Coral Gables
10/12/2024	538010334	5,702.76	HSA FMC LLC
10/12/2024	538010335	4,770.22	HSA HH LLC
10/12/2024	538010336	4,145.86	HSA NSMC LLC
10/12/2024	538010337	12,399.93	HSA PGH LLC
10/19/2024	538010413	2,314.32	HSA CGH LLC
10/19/2024	538010414	253.03	Emergency Center Coral Gables
10/19/2024	538010415	4,320.59	HSA FMC LLC
10/19/2024	538010416	5,000.80	HSA HH LLC
10/19/2024	538010417	4,849.42	HSA NSMC LLC
10/19/2024	538010418	11,848.81	HSA PGH LLC
10/26/2024	538010522	3,415.57	HSA CGH LLC
10/26/2024	538010523	159.53	Emergency Center Coral Gables
10/26/2024	538010524	4,952.30	HSA FMC LLC
10/26/2024	538010525	5,428.36	HSA HH LLC
10/26/2024	538010526	4,600.69	HSA NSMC LLC
10/26/2024	538010527	13,053.86	HSA PGH LLC
11/2/2024	538010611	3,200.53	HSA CGH LLC
11/2/2024	538010612	106.40	Emergency Center Coral Gables
11/2/2024	538010613	4,432.84	HSA FMC LLC
11/2/2024	538010614	5,280.98	HSA HH LLC
11/2/2024	538010615	4,678.00	HSA NSMC LLC
11/2/2024	538010616	11,739.62	HSA PGH LLC
11/2/2024	538010691	(64.70)	HSA HH LLC
11/2/2024	538010692	(63.12)	HSA HH LLC
11/2/2024	538010693	(103.43)	HSA NSMC LLC
11/2/2024	538010694	(82.03)	HSA PGH LLC

11/9/2024	538010708	3,255.66	HSA CGH LLC
11/9/2024	538010709	266.89	Emergency Center Coral Gables
11/9/2024	538010710	4,599.74	HSA FMC LLC
11/9/2024	538010711	4,982.82	HSA HH LLC
11/9/2024	538010712	4,849.42	HSA NSMC LLC
11/9/2024	538010713	11,086.43	HSA PGH LLC
11/16/2024	538010797	3,582.73	HSA CGH LLC
11/16/2024	538010798	244.13	Emergency Center Coral Gables
11/16/2024	538010799	4,299.66	HSA FMC LLC
11/16/2024	538010800	4,770.78	HSA HH LLC
11/16/2024	538010801	4,421.22	HSA NSMC LLC
11/16/2024	538010802	11,071.01	HSA PGH LLC
11/23/2024	538010895	3,601.34	HSA CGH LLC
11/23/2024	538010896	246.77	Emergency Center Coral Gables
11/23/2024	538010897	6,549.50	HSA FMC LLC
11/23/2024	538010898	5,878.84	HSA HH LLC
11/23/2024	538010899	4,562.68	HSA NSMC LLC
11/23/2024	538010900	11,681.77	HSA PGH LLC
11/30/2024	538010982	3,101.01	HSA CGH LLC
11/30/2024	538010983	133.94	Emergency Center Coral Gables
11/30/2024	538010984	3,626.36	HSA FMC LLC
11/30/2024	538010985	5,015.32	HSA HH LLC
11/30/2024	538010986	4,387.12	HSA NSMC LLC
11/30/2024	538010987	10,435.72	HSA PGH LLC
11/30/2024	538011058	(77.03)	HSA HH LLC
12/7/2024	538011064	3,489.27	HSA CGH LLC
12/7/2024	538011065	286.04	Emergency Center Coral Gables
12/7/2024	538011066	4,312.93	HSA FMC LLC
12/7/2024	538011067	5,336.70	HSA HH LLC
12/7/2024	538011068	3,005.20	HSA NSMC LLC
12/7/2024	538011069	11,026.31	HSA PGH LLC
12/14/2024	538011145	3,121.17	HSA CGH LLC
12/14/2024	538011146	206.29	Emergency Center Coral Gables
12/14/2024	538011147	5,208.27	HSA FMC LLC
12/14/2024	538011148	5,325.44	HSA HH LLC
12/14/2024	538011149	4,664.34	HSA NSMC LLC
12/14/2024	538011150	12,496.14	HSA PGH LLC
12/18/2024	538011254	1,421.03	Emergency Center Coral Gables
12/18/2024	538011255	9,922.08	HSA FMC LLC
12/18/2024	538011256	9,801.13	HSA HH LLC
12/18/2024	538011257	15,939.38	HSA NSMC LLC
12/18/2024	538011258	34,339.86	HSA PGH LLC
12/18/2024	538011259	8,016.49	HSA CGH LLC
12/18/2024	538011260	1,202.89	HSA CGH LLC
12/18/2024	538011261	145.95	Emergency Center Coral Gables
12/18/2024	538011262	2,077.96	HSA FMC LLC
12/18/2024	538011263	2,262.87	HSA HH LLC
12/18/2024	538011264	5,291.67	HSA PGH LLC
12/18/2024	538011265	2,320.44	HSA NSMC LLC

12/21/2024	538011278	3,599.29	HSA CGH LLC
12/21/2024	538011279	219.72	Emergency Center Coral Gables
12/21/2024	538011280	4,921.78	HSA FMC LLC
12/21/2024	538011281	5,677.37	HSA HH LLC
12/21/2024	538011282	4,390.17	HSA NSMC LLC
12/21/2024	538011283	11,825.21	HSA PGH LLC
12/28/2024	538011369	2,749.84	HSA CGH LLC
12/28/2024	538011370	240.60	Emergency Center Coral Gables
12/28/2024	538011371	3,467.40	HSA FMC LLC
12/28/2024	538011372	4,531.68	HSA HH LLC
12/28/2024	538011373	3,730.10	HSA NSMC LLC
12/28/2024	538011374	9,320.89	HSA PGH LLC
1/4/2025	538011443	(110.95)	HSA HH LLC
1/4/2025	538011444	(66.59)	HSA NSMC LLC
1/4/2025	538011457	2,849.07	HSA CGH LLC
1/4/2025	538011458	231.19	Emergency Center Coral Gables
1/4/2025	538011459	4,084.60	HSA FMC LLC
1/4/2025	538011460	4,826.86	HSA HH LLC
1/4/2025	538011461	3,525.82	HSA NSMC LLC
1/4/2025	538011462	9,310.27	HSA PGH LLC
1/11/2025	538011542	144.75	Emergency Center Coral Gables
1/11/2025	538011541	2,807.17	HSA CGH LLC
1/11/2025	538011543	6,137.78	HSA FMC LLC
1/11/2025	538011544	6,091.37	HSA HH LLC
1/11/2025	538011545	4,645.19	HSA NSMC LLC
1/11/2025	538011546	10,939.27	HSA PGH LLC
1/18/2025	538011621	328.31	Emergency Center Coral Gables
1/18/2025	538011620	4,181.25	HSA CGH LLC
1/18/2025	538011622	6,119.56	HSA FMC LLC
1/18/2025	538011623	6,614.15	HSA HH LLC
1/18/2025	538011624	5,482.78	HSA NSMC LLC
1/18/2025	538011625	15,790.47	HSA PGH LLC

629,204.79